

# TE HAEATA STRATEGIC PLAN



OCT 2016

TE HAEATA COMMITTEE & TE HAEATA  
WORKING GROUP

## TE HAEATA | THE DAWNING



*Taku tūranga ake  
tiro tiro whakawaho ki Anatoto, rā te haeata e whiti ana, ko te ara a Rehua  
Kei tua rā ko te timatanga o Te Tuku mai ki ahau, Ngāti Koata e mau mere nei  
Kauae Hurihia e rangona nei  
Kei mua rā a Kurupongi e rewa ana  
Ka huri te titiro ki Rangitoto ki te tuara a Te Pātete  
Tū mai rā e koro e Takapōtaka  
Heke whakararo ki Kapowai ko Tawhi rā te tama I hoki mai  
Kei au kei tai ko Te Aumiti Te Tai Nukunuku ā Pani, e whiowhio ana, e whati pari ana  
E hoki mai au ki Anarū ki tōku pātuwatawata ki Te Haeata*

*E ko koia e ara e!*

Te Haeata means 'the dawn', which speaks of both the view from the site and the vision of the iwi following the Settlement. In winter the sun can be seen rising directly in front of Elmslie Bay between Kurupongi (Trio Islands) and Anatoto (Clay Point).

It was vested in Ngāti Koata following the 2012 Treaty Settlement and was previously a school and teacher's residence. It is now used for wānanga, whānau gatherings, kapa haka, noho, hui, accommodation, and as a base for our people to connect with their whakapapa, whenua and taonga.

Te Haeata Working Group (THWG) was set up by the Ngāti Koata Trust to lead the development and maintenance of our cultural centre Te Haeata at Ānarū.

Te Haeata is a symbol of Ngāti Koata's existence, a place for Ngāti Koatatanga to grow and flourish.

*Cover Photo: Te Haeata view from where i runga 2016*

*Photo 1: Te Putu (carved by Mark Davis, blessed by Te Rangipumamao Selwyn November 2015)*

## TE WHAKAKITENGA | VISION STATEMENT

### HE NOHOANGA HĀKAPAKAPA

A gateway to learning – A place to flourish

## NGĀ TIKANGA | GUIDING VALUES

### NGĀTI KOATATANGA

#### Rangatiratanga

Leadership  
Succession  
Te Reo Māori  
Uniqueness

#### Manaakitanga

Hospitality  
Respect  
Reciprocity  
Kindness / Generosity

#### Whanaungatanga

Whakapapa  
Relationships  
Connections

#### Toitūtanga

Sustainability  
Conservation  
Identity  
Culture

## NGĀ WHĀINGA | OBJECTIVES



### TIAKI TANGATA | People

Provide and promote a welcoming environment for all people to connect with Ngāti Koata



### TIAKI TAIAO | Environment

Provide a safe, healthy and sustainable environment



### TIAKI TAONGA | Resources

Provide and maintain our taonga in a safe, inclusive learning environment allowing Koatatanga to flourish

Photo 2: Hohepa Paul & Elizabeth Campbell at Te Haeata Gala 2016

Photo 3: The view from whare I runga, Te Haeata 2016

Photo 4: Whare I raro and Te Putu, Te Haeata 2016



**Task 3 – Priority 1**

Water System

March 2017

Estimate \$ 5,000

**By January 2017 we will install an appropriate water system at Te Haeata**

Team Leader: Nohorua

Actions	Completion Date	Person(s) Responsible	Completed Y/N
<ul style="list-style-type: none"> <li>Financial approval</li> <li>Locate water and sewerage plan from previous Nelson Education Board records</li> <li>Identify consultants for a feasibility report</li> <li>Consultants brief</li> <li>Quotes</li> <li>Engage Contractor</li> <li>Resource</li> <li>Install</li> </ul>	Mid November  End Nov December Feb March March	Noho/Noela  John Noho/John THWG	

**Task 4 – Priority 1**

Drainage & Sewage

March 2017

Estimate \$ 20,000

**By January 2017 we will install an appropriate, sewerage and drainage system at Te Haeata**

Team Leader: Nohorua

<ul style="list-style-type: none"> <li>Financial approval</li> <li>Locate water and sewerage plan from previous Nelson Education Board records</li> <li>Identify consultants for a feasibility report</li> <li>Consultants brief</li> <li>Quotes</li> <li>Engage Contractor</li> <li>Resource, Install</li> </ul>	Mid November  End Nov December Feb March	Noho/Noela  John Noho/John THWG	
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## 1.2 Tasks, Priorities 2 - 4

### TIAKI TANGATA | PEOPLE

Estimate \$ 0

#### Task 5 – Priority 2

##### Develop an effective communication plan for Te Haeata by April 2017

Team Leader: Louisa

Actions	Completion Date	Person(s) Responsible	Completed Y/N
<ul style="list-style-type: none"> <li>• Utilise the following for communication plan:</li> <li>• Upload approved minutes to Ngāti Koata website</li> <li>• Presentations at the following:                             <ul style="list-style-type: none"> <li>• Hui-a-iwi</li> <li>• Board meeting once a year to present Annual Plan</li> <li>• Convenor's report to Bi-monthly Board Meeting</li> </ul> </li> <li>• Monthly Koata pānui</li> <li>• Facebook</li> <li>• Te Haeata open monthly meetings-3<sup>rd</sup> Tuesday 1– 3pm</li> <li>• Publish as implementation plan</li> </ul>			

#### Task 6 – Priority 3

Estimate \$ 3,000

##### Develop and implement a wānanga plan for internal decor of whare i raro (Also Whare i Runga)

Team Leader: Louisa / Ngawai

<ul style="list-style-type: none"> <li>• Appoint an administrator to lead project</li> <li>• Discuss requirements with Kaumatua and Iwi</li> <li>• Develop decor plan of interior</li> </ul>			
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- Implement Wānanga plan to create décor

**Task 7 – Priority 3**

Estimate \$3,000

**Complete a Waharoa for the entrance to Te Haeta**

Team Leader: Lonae / Priscilla

Actions	Completion Date	Person(s) Responsible	Completed Y/N
<ul style="list-style-type: none"> <li>• Appoint administrator to lead project</li> <li>• Discuss location and design of waharoa with Kaumatua</li> <li>• Discuss Carving wānanga with Mark</li> <li>• Plan and implement carving wānanga</li> </ul>			

**TIAKI TAIAO | ENVIRONMENT**

**Task 8 – Priority 2**

Estimate \$ 20,000

**Internal and External Painting of Whare i Runga and Whare i Raro**

Team Leader: Lonae

<ul style="list-style-type: none"> <li>• Approve funding</li> <li>• Seek two quotes</li> <li>• Engage painter</li> </ul>		THWG	
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**Task 9 – Priority 2**

Estimate \$ 5,000

**Replace log fire in Whare i runga by 30 April 2017**

Team Leader: Louisa

- Approve funding
- Seek two quotes
- Engage contractor

End April 2017

THWG

**Task 10 – Priority 2**

Estimate \$ 18,500

**Showers for whare i raro installed by December 2017**

Team Leader: Greg

- Approve funding
- Seek two quotes
- Install

Actions

Completion Date

Person(s)  
Responsible

Completed Y/N

**Task 11 – Priority 2**

Estimate \$ 0

**Complete Risk Identification survey by December 2016**

Team Leader: Lonae

- Complete survey
- Publish risk identification list

- Add to information booklet and buildings

**Task 12 – Priority 2**

Estimate \$ 0

**Health and Safety risk training for THWG by 18/10**

Team Leader: Pene

- Talk by Pene to the committee about the health and safety risks at Te Haeta

Pene

**Task 13 – Priority 2**

Estimate \$20,000

**Establish purpose built kitchen in whare i raro by December 2017**

Team Leader: Nohorua

Actions	Completion Date	Person(s) Responsible	Completed Y/N
<ul style="list-style-type: none"> <li>• Funding approval</li> <li>• Assess requirements</li> <li>• Seek two quotes</li> <li>• Engage contractor</li> </ul>			

**Task 14 – Priority 2**

Estimate \$ 25,000

**Replace external cladding on the exterior of all buildings**

Team Leader: Nohorua

- Approval for funding
- Seek two quotes

- Engage contractor

## TIAKI TAONGA | RESOURCES

### Task 15 – Priority 2

Estimate \$ 3,000

#### Identify and implement a Rongoā Plan for Te Haeata by June 2017

Team Leader: Noela

- Engage with rongoa specialist
- Provide photos for identification
- Carry out rongoa survey
- Plan rongoa/planting wānanga

16 Dec 2016

Noela

### Task 16 – Priority 2

Estimate \$ 0

#### Develop an information booklet for Te Haeata by Feb 2017

Team Leader: Louisa

Actions	Completion Date	Person(s) Responsible	Completed Y/N
<ul style="list-style-type: none"> <li>• Contents               <ul style="list-style-type: none"> <li>• History</li> <li>• Hazard Plan</li> <li>• Amenities – Water restrictions</li> <li>• Clean up</li> <li>• Rules for use / Conditions of Hire</li> <li>• Contact</li> <li>• Comments</li> <li>• Activities /Businesses</li> <li>• Health and Safety</li> </ul> </li> </ul>		THWG	

- Website
- Printed

Ammon  
Louisa

**Task 17** – Priority 2

Estimate \$ 300

**Stocktake of Te Haeta by November 2016**

Team Leader: Louisa / Priscilla

- Establish Stocktake list
- Publish and archive stocktake list
- Identify additional needs

**Task 18** – Priority 3

Estimate \$ TBD

**Develop a concept plan for Te Haeta**

Team Leaders: THWG

## MAHERE WHAKAMAHINGA | IMPLEMENTATION PLAN

### 1. Complete critical priority 1 tasks in 2016 using current allocated funding \$30,000

#### 1.1 Critical Health and Safety tasks that must be completed in 2016

PRIORITY	TASK	TASK LEADER	ESTIMATE
1	TASK 1 Te Haeata Complex will meet fire safety regulations by November 2016	Pene	\$2,000
1	TASK 2 Electrical Services will meet Health and Safety standards by Dec 2016	Ngawai	\$5,000
1	TASK 3 By March 2017 we will install an appropriate water system at Te Haeata	Noho	\$5,000
1	TASK 4 By March 2017 we will install an appropriate, sewerage and drainage system at Te Haeata	Noho	\$20,000
<u>Estimate Total</u>			<b>\$32,000</b>

## 2. Complete priority 2 task in 2017. Estimated Funding \$96,800

### 2.1 Priority 2 tasks for completion in 2017

PRIORITY	TASK	TASK LEADER	ESTIMATE
2	TASK 8 Internal and External Painting of Whare i Runga and Whare i Raro	Lonae	\$20,000
2	TASK 9 Replace log fire in Whare i runga by 30 April 2016	Louisa	\$5,000
2	TASK 10 Showers for Whare i Raro installed by December 2017	Greg	\$18,500
2	TASK 13 Establish purpose built kitchen in whare i raro by December 2017	Nohorua	\$20,000
2	TASK 14 Replace external cladding on the exterior of all buildings by 2026	Nohorua	\$30,000
2	TASK 15 Identify and implement a Rongoā plan for Te Haeata by June 2017	Noela	\$3,000

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Estimate Total    **\$96,500**

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**2.2 Priority 2 tasks that can be completed at no cost or minimal cost**

<b>PRIORITY</b>	<b>TASK</b>	<b>TASK LEADER</b>	<b>ESTIMATE</b>
2	TASK 5 Develop an effective communication plan for Te Haeata by April 2017	Louisa	-
2	TASK 11 Risk Identification survey complete by December 2016	Lonae	-
2	TASK 12 Health and Safety risk training for THWG November 2016	Pene	-
2	TASK 16 Develop an information booklet for Te Haeata by Feb 2017	Louisa	-
2	TASK 17 Stocktake of Te Haeata by November 2016	Louisa / Priscilla	\$300
Estimate Total			<b>\$300</b>

### 3. Complete priority 3 and 4 Tasks 2018 or later.

#### 3.1 Priority 3 and 4 Tasks for completion 2017 or later

PRIORITY	TASK	TASK LEADER	ESTIMATE
3	TASK 6 Develop and implement a wānanga plan to establish the internal decor of Whare i Raro(Also Whare i Runga)	Louisa / Ngawai	\$3,000
3	TASK 7 Complete Waharoa for the entrance of Te Haeata	Lonae / Priscilla	\$3,000
4	TASK 18 Concept development plan for Te Haeata complex	THWG	TBD
		Estimate Total	<b>\$36,000</b>
		Overall Estimate Total	<b>\$134,800</b>





## WĀTAKA | TIMELINE

Completion Date	Task	Priority	Progress   Completed	Y/N
<b>2016</b>				
November	1 Fire Safety	1		
	12 Health & Safety Training	2		
	17 Stocktake	2		
December	2 Electrical	1		
	11 Risk Identification	2		
<b>2017</b>				
January	3 Water System	1		
	4 Drainage & Sewage System	1		
February	16 Information Booklet	2		
April	5 Communication Plan	2		
	9 Fire Place – Whare I runga	2		
June	15 Rongoā	2		
December	10 Showers - Whare i raro			
	13 Kitchen - Whare i raro	2		
	15 External Cladding			
	15 External Painting			
<b>2018+</b>				
	18 Concept Plan	4		
Dates to be confirmed	6 Internal Decor	3		
	7 Waharoa	3		

## HE TĀPIRI | APPENDICES

### 1. SWOT ANALYSIS

NGĀ WHIRIKOKA   STRENGTHS		
INTERNAL		EXTERNAL
<p>Committee &amp; Working Group</p> <p>Established Buildings</p> <p>Iwi Support</p> <p>Ngāti Koata Board of Trustees</p> <p>Legal Status</p> <p>Individual Skills &amp; Talents</p>		<p>Community Support</p> <p><i>Photo 5: Te Haeata Working Group 2016</i>                      L-R: Greg Webber, John Webber Joanne Webber, Santana Mackey, Lonae Paul, Louisa Paul, Ngawai Webber, Nohorua Kotua. Second row: Pene Geiger, Paxton Kātene, Noela McGregor</p>
NGĀ NGOIKORETANGA   WEAKNESSES		
<p>Water</p> <p>Maintenance</p> <p>Limited Resources</p> <p>Financial Stability</p> <p>Iwi Support</p>		<p>Property</p> <p><i>Photo 6: Te Haeata 2016</i></p>
<p><b>High</b></p> <p>Water</p> <p>Sewage</p> <p>Maintenance</p> <p>Showers / Toilets</p>	<p><b>Medium</b></p> <p>Resources</p> <p>Iwi Support</p>	<p><b>Low</b></p> <p>Size / Limits</p>

Money

**NGĀ ĀHEINGA | OPPORTUNITIES**

**INTERNAL**

**EXTERNAL**

Whanaungatanga  
Wānanga



*Photo 7: Sun City Ukulele and Guitar Music Group at Te Haeata Gala 2016*

Whanaungatanga  
Community Engagement  
Joint Ventures

**NGĀ TŪRARU | THREATS**

Health & Safety  
Board & Trust Financial Control  
Council  
Money



*Photo 8: Te Haeata Playground 2016*

Commercial  
Marlborough District Council

**High**

Health & Safety  
Financial Control  
Board Trustees  
Money

**Medium**

Marlborough District Council

**Low**

Outside Perceptions  
Commercial Entities

